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It is a time of great potential for the Indigenous Peoples of Canada, and for the Indigenous Mi’kmaw of Prince Edward Island. The prominence of Indigenous issues in Canadian society, a greater awareness of the struggles and hardships of the Indigenous population, and a renewed commitment from the Government of Canada to promote reconciliation has created a climate that will hopefully allow Indigenous Peoples, including the Mi’kmaw, to make great strides forward. The Mi’kmaw Confederacy of PEI, under the strong leadership of the elected Band Councils, will do everything it can to make sure that this potential is realized.

The Mi’kmaw Confederacy of PEI is owned and governed by the Lennox Island First Nation and the Abegweit Mi’kmaw Nation. Its Board of Directors consists of the Chiefs and Councillors of both Bands. The Confederacy is a vehicle that is used by the First Nation Governments to advance Aboriginal and treaty rights; to provide technical and advisory services to the Band Councils; to provide core program and service delivery in areas such as education, health, economic development, employment services, justice, resource management, and child and family services; and it serves as a political forum for collective decision-making, action, and advocacy for the First Nation Leadership with both the Federal and Provincial Governments. Ultimately, the Confederacy is dedicated to helping the elected leadership improve outcomes for the Mi’kmaw People of this province as the Mi’kmaw move toward self-reliance and self-determination.

The 2017-2018 year has been an extraordinary one, with many opportunities for progress. Unlike ever before, it seems that there are opportunities for funding and program enhancement that have enabled the Confederacy to expand the scope and quality of the services that it provides. In particular, the Government of Canada’s focus on nation rebuilding and a nation to nation relationship, as well as its announcement of the Recognition and Implementation of Indigenous Rights Framework is cause for cautious optimism.

As in other years, work at the Confederacy continues on many fronts with a wide variety of programs and services being administered by the staff based on the policy and vision set by the elected Board of Directors. Each of the Program Directors has provided a report to update on the progress being made, and I will not repeat those updates.

One particularly important development respecting Mi’kmaw rights occurred in March of this year. On behalf of the First Nation Governments, the Confederacy has been pursuing a trilateral rights-based Framework Agreement with both the Federal and Provincial Governments. The quest for such a rights-based framework has been ongoing for over a decade. Such an Agreement is important for two reasons. Firstly, it is a formal recognition by both Canada and Prince Edward Island of the existing Aboriginal and treaty rights of the Mi’kmaw in this province. Secondly, it sets out a process by which the three levels of government will work together in good faith to advance and implement the constitutionally protected rights of the Mi’kmaw. While the Agreement has not yet been signed, the Provincial Government finally agreed to the wording in March, which sets the stage for approvals and signatures. This is the culmination of many years of work and advocacy by the Confederacy.

The ability of the Mi’kmaw People and the Mi’kmaw Governments to implement and leverage their constitutionally protected rights is a critical way for the first inhabitants of this province to advance their interests and move toward self-determination. Coupled with the availability of increased funding with which to advance their goals, it is a period of tremendous opportunity and potential for the Mi’kmaw community. However, while the potential for positive results is important, it will take a great deal of continued hard work to turn that potential into positive outcomes. The staff of the Confederacy is committed to doing just that.

This fiscal year also saw another important development on the rights-based front, the Mill River Judicial Review Application in the Supreme Court of PEI. In 2017 the Confederacy Board showed great leadership and made the decision to contest the sale of the Mill River Golf Course through litigation. It could very well be a long road in the court system, but it was a strong and important decision to stand up for Mi’kmaw rights. The Judicial Review Application was heard in court in January of this year.
MESSAGE FROM THE EXECUTIVE DIRECTOR & LEGAL COUNSEL

Great Potential

In the 2017-2018 fiscal year, very sadly we lost Lennox Island Band Councillor, and Confederacy Board Member, Gerry Thomas, who passed in November of 2017. Councillor Thomas was replaced in a special by-election by Councillor Richard Guimond who has already made his presence known as a vocal advocate and strong leader.

As the Executive Director of the Confederacy, I am extremely privileged on two fronts. Firstly, I get to work with a wonderful Board of Directors comprised of the Chiefs and Councillors of the two First Nations. Secondly, I get to work with a very dedicated, capable and professional staff of almost 50 people, all of whom work diligently to accomplish the mission and vision of the organization. To both the Board and staff I would like to express my sincere appreciation and gratitude.

As in previous years, it has been a pleasure to work with the Confederacy over the past twelve months in an effort to improve the lives of the Mi’kmaq in PEI. Working with and for the Mi’kmaq is truly an honour for which I am grateful every day.
In Memoriam

It was with great sadness that we said goodbye to Lennox Island Councillor Gerry Thomas last year. After a courageous battle with cancer, Gerry passed away in November of 2017. Having been elected to the Lennox Island Band Council in June of 2016, Gerry made a tremendous contribution to both the Lennox Island community and the Mi'kmaq community in general through his service on the Mi'kmaq Confederacy Board of Directors. Gerry will be deeply missed.
The Vision of the Child and Family Program is “To provide a holistic and culturally sensitive approach to individual, family and community wellness, and risk reduction through prevention services and protection support.” The Child and Family Program has experienced many changes over the past eleven years and, as we continue to grow and enhance our services, our vision continues to guide us.

During this year, our program completed a review and needs assessment. Thank you to everyone that participated in the review as this will assist us in developing the future of the program. The outcome of the needs assessment indicated we require additional resources to strengthen the program and fulfill the requests for services. Recommendations were made in the areas of staffing, office space, legislation, communication, funding and policies. We have been working on the recommendations and will continue to do so into the 2018/19 year.

Program staff are delivering services to the communities on individual one-on-one basis, in family groups and in larger community sessions. During this year, there were forty-two group sessions on Lennox Island and eighty-nine group sessions for Abegweit. The total number of contacts a community member had in a group setting was 1138. On any given week throughout the year, there can be as many as twelve different groups being delivered by the staff. Staff continue to work in collaboration with schools, health center staff, as well as other community partners.

The province of PEI child protection program completed thirty-four child protection investigations. Our program staff provided support to the families involved in the investigations and we continue to work toward reducing the number of children entering the provincial care system while working toward the overall safety and well-being of children. We are forecasting that by June of 2018 there will not be any children in care from Lennox Island First Nation or Abegweit Mi’kmaw Nation.

Staff are also participating in various provincial and federal initiatives such as the child sexual abuse committee, the foster care review, the Adoption Act review, the Poverty Reduction Advisory Council, the Child Well-Being Committee (with a focus on Indigenous Child Well-Being), the Child Development Teams, Mental Health Teams, and the National Advisory Committee for First Nation Child Welfare Reform.

There are many changes happening nationally that are having a positive impact on our child and family program and we are hopeful that the Canadian Human Rights Tribunal decision on the inequitable funding for First Nation child and family services will allow us to access new funding to deliver prevention and early intervention services.

In January, Canada held an emergency meeting for First Nation Child and Family Services. Chief Ramjattan and Chief Francis attended the event, as well as program staff. Canada established a six-point action plan as a result of the meeting and is working with the First Nation agencies and provinces to implement their action plan. One of the areas that is being considered is national legislation that will allow First Nations to have their own child welfare legislation, if they choose to do so. Other significant items on the plan are to move to a more flexible funding formula and focus on prevention and early intervention initiatives.

Marilyn Birch
Director of
Child & Family Services

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Shauna-Lee Regular, Family Therapist;
Tyler Murphy, Community Child And Youth Care Worker;
Barry O’Brien, Family Support Worker;
Taylor Jenkins-Bain, Executive Assistant.
Throughout the 2017-2018 fiscal year, the Education Department of the Mi’kmaq Confederacy of PEI (“the Confederacy”) continued to work with First Nations and other partners on activities designed to enhance educational opportunities and outcomes for Mi’kmaq youth attending Band operated and Provincial schools and to promote Mi’kmaq culture, beliefs, and heritage. Some highlights of the past year include the following.

Educational Assessments continued with on and off reserve First Nation students of the Abegweit Mi’kmaw Nation and Lennox Island First Nation. School Success Plans and Psycho-Educational assessments were also supported in both First Nations. Professional development opportunities and supports have also been provided to teachers and administrators servicing First Nation learners.

In cooperation with First Nation Directors of Education, permission of parents/guardians through the signing of a Parental Consent Form have been sought so that a First Nation and/or the Confederacy may access student information to keep schools accountable and to ensure any academic concerns of students are addressed in a timely manner.

First Nation Band operated early childhood and education programs were also supported. A Literacy Coach, an Assessment Specialist, and a Mentor to Administrators were contracted with to provide support to students and staff of John J. Sark Memorial School. As well, the Dolly Parton Imagination Library continued to promote literacy to pre-school aged children and their families living on and off reserve. Learning tools and other materials were purchased along with internet based licences to support literacy and numeracy programs in both First Nations. Additionally, after-school support programs have continued within each First Nation.

To promote cultural awareness, cultural sessions were developed and delivered to provincial schools, PEI Government officials as well as students at the University of Prince Edward Island. A reading book focusing on the teachings associated with a smudging ceremony were also provided to a Welcome to Kindergarten Program. The book was received by every four year old in PEI, prior to beginning a kindergarten program.

Other initiatives have also been supported through the Education Department of the Mi’kmaq Confederacy. Some of these include the planning of an annual Connecting Aboriginal Cultures event at the University of Prince Edward Island and the enhancement of an electronic library found on the Confederacy website which houses information and links to services as well as Mi’kmaq language and education materials. In support of recommendations of the Truth and Reconciliation Commission, curriculum focusing on Residential Schools is being developed. As well, other curricula are being developed to support inclusion of Mi’kmaq culture and history.

Education staff of the Mi’kmaq Confederacy will continue to work with various partners representing the Abegweit Mi’kmaw Nation and Lennox Island First Nation, the Governments of Canada and Prince Edward Island, staff within the Confederacy, as well as other organizations that are committed to improving educational outcomes and success of Mi’kmaq learners within Prince Edward Island. We invite anyone to contact staff within the Mi’kmaq Confederacy Education Department to learn more about services available, or discuss ideas on how we may work together to better support Mi’kmaq learners.

Wela’liiq to all
We have been working diligently on advancing the health and wellbeing of the PEI First Nation communities, and I would like to take this opportunity to share with you a number of things happening on the Health Program front.

The Health Policy Planning Forum (HPPF) is essentially a Tripartite Forum that comes together three times per year. PEI Mi’kmaq First Nations, Prince Edward Island and Canada collaborate on several fronts related to Provincial health initiatives and strategies. This past year, the HPPF has agreed to work across three focus areas:

1. Service Agreements
2. Data Sharing Agreements
3. Culturally Appropriate Service Delivery

The work of the HPPF is substantively performed by its five tripartite working groups:

1. Mental Health and Addictions
2. Home Care
3. Primary Care
4. Healthy Living
5. eHealth (recently added)

The Truth and Reconciliation, 94 Calls to Action, has also become a priority, and we have included them into our annual work-plan:

#3 Jordan’s Principle;
#5 Culturally Appropriate Parenting Programs;
#19 Health Indicator Reporting;
#22 Aboriginal Health Practices;
#23 Cultural Training for Professionals, and Medical and Nursing Students.

The Health Program continues to work collaboratively with the communities and supports from the Jordan’s Principle program, and currently supports the service coordination and case management. The Indian Residential Schools program works closely with community based cultural supports. The Health Promotions program is ongoing, supporting several community programs relating to healthy eating and nutrition.

I want to encourage you to come to the Confederacy and meet with me if you have any questions at all as it relates to the Health Program.

In the Spirit of working for our communities, I want to wish you a happy and fun filled winter.

Msit No’kmaq!
Roseanne Sark

Greetings to the Communities of Abegweit and Lennox Island!
This has been an amazing year for the Indigenous Justice Program. In 2018, we celebrated our 15th Anniversary! I can’t help but think about all the wonderful people who have helped us and worked beside us to create this amazing program - thank you all! We will continue to work hard on your behalf to ensure that all Indigenous people across PEI, living on or off reserve, status blind, have access to the Justice program to help and support you on your journey.

Education is an important part of what we do and we look for opportunities to educate government, service providers and community members by holding events and speaking at conferences. We also ensure our staff is trained to provide the best service to our Indigenous community. Indigenous Justice isn’t just about Circles, it’s about providing support to help and assist in the healing process, and we make it happen by building a strong network with our partners.

I would like to take this opportunity to thank everyone for allowing us to come into your lives and to help you on your journey. I extend my warmest appreciation to everyone for their hard work throughout the year and for their dedication and support of the work that we do to ensure Indigenous people have better outcomes.
The Integrated Resource Management Program is responsible for the management and implementation of Mi’kmaq Confederacy of PEI (“the Confederacy”) programs and projects related to strengthening PEI First Nations fisheries and resource management capacity, in addition to advancing First Nations involvement in natural resources.

The major program in our division continues to be the Aboriginal Aquatic Resource Ocean Management Program (AAROM), a Fisheries and Oceans Canada (DFO) sponsored project. Its major goal is to build capacity in fisheries and watershed management issues. This program supports the vast majority of the projects in which we are involved. The Atlantic Integrated Commercial Fisheries Initiative (AICFI) program is part of our group, and provides direct support to the Fisheries program in each First Nation.

Some of the year’s highlights were:

In forestry, we have a license agreement in place with the Province and have developed management plans so we can proceed with forestry activities.

Both First Nations are now involved in Aquaculture projects, ensuring sustainable fisheries into the future. Abegweit is has converted their fish hatchery to a recirculation system. This reuses water and is environmentally friendly. They are also pursuing opportunities, with our assistance, in scallop and oyster aquaculture. Lennox Island has rebuilt the shellfish hatchery at their facility at Bideford. The Bideford Shellfish Hatchery, located in the Bideford River Marine Centre is set to grow over 20 million oyster spat. Most will be sold, but some will feed into their own growout operation.

Climate Change is impacting First Nation communities through storm surge, erosion, change in diversity of species, and change in fishing seasons. We continue to work with government organizations to work on methods of adaptation to deal with these issues. We have completed a three year study on adaptation and, in 2017, we were successful in getting another three-year Adapt Climate change project.

Through one-on-one mapping and interview sessions, we continued a land use program that records Mi’kmaq use of the lands and waters of PEI for resource harvest. This allows us to look at proposed development projects in consultations and ensure that the proposed activities will not impact First Nations in any way.

An agreement was signed in 2017, establishing a customary justice program, in conjunction with the Mi’kmaq Confederacy Indigenous Justice Program, in the fisheries.

These are a few of the key aspects to our program; there are many other facets which we would be more than happy to discuss. If you have any questions, or are interested in participating in any of our projects, please contact us.

Randy Angus
Director of Integrated Resource Management

Integrated Resource Management Staff:

Randy Angus,
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Craig Knickle,
Fisheries Biologist;
Lori Haslett,
GIS / Data Manager / Graphics;
Brett Bernard,
Field Researcher.
Employment Services provides services to all Aboriginal people living on PEI: Status; Non Status; On Reserve; Off Reserve; Inuit and Metis. We have completed a 2nd year extension of programming this year, and as we look back there have been a significant number of employment opportunities, a larger number of individuals entering and completing post-secondary education, and greater awareness in the non-Aboriginal community of our program and services.

The staff of Employment Services, Betty Gordon, Faye MacLean and Curtis Reilly, have been dedicated to the program, the communities and the organization since the creation of the program in 2005. This commitment has created one of the most successful ASETS programs in the country. This year, these staff began working on a new program, the Skills and Partnership Fund (SPF), and three new Employment Counsellors were hired to carry on the work of the ASETS agreement. We would like to welcome: Sabrina Milligan, Cindy Midgley and Linda Fraser, to our team.

The work under the SPF is to create Social Enterprises within the First Nations and in the Urban area. People can see this work has already begun with the partnership at Bideford with the oysters, building of the Fluspsy’s, and the Property Management; in the Urban area with the management of Epekwitkewaq in Cavendish, and the development of Mi’kmaq Printing and Design; and in Abegweit, with the Lanyards and Epekwitk Gardens.

We are continuously forming partnerships with private and public sector business and organizations, to create opportunities for individuals to have experiential, educational and work experiences, as well as connections to community. This year, we made connections with over 70 different partners, continually creating opportunities and educating the broader community.

Abegweit GED/Adult Education completed its 10th year, this year, with community and dignitaries celebrating with the students on their achievements. The celebration each year has become an anticipated event in which the students demonstrate the importance of education and what education can create for them and their community. This program is a great partnership between Employment Services, Holland College, Abegweit Mi’kmaw Nation and Skills PEI.

A partnership with Workplace Learning, INAC, LIDC and Lennox Island Band completed a third year of the Workplace Essential Skills program, taking place in the building in Bideford. Participants are working on individual learning plans to increase their essential skills, and improving their education levels.

There have been many partnerships created Off-Reserve to serve clients who live in the Urban area. Employment Services is continually looking at better ways to provide service to individuals living Off-Reserve as we know there are gaps in services.

We have tried to capture the many exciting and positive work experiences, partnerships and activities on our Facebook page, MCPEI Employment Services, so please visit.
Six months ago, I joined the Mi’kmaq Confederacy of PEI in the area of economic development. It’s certainly been a whirlwind of activity and learning as I work to assist on a number of economic development initiatives to support the PEI First Nations.

The Urban Indigenous Centre on the Charlottetown waterfront continues to be a priority project as the Confederacy finalizes funding sources and gets ready to start construction on the 18,000 square foot, three-story facility. The design for the building is complete and construction will start this fall, with estimated construction completion being early fall 2019. A building team, including both Chiefs and Confederacy staff, is meeting bi-weekly with architect and project manager, David Lopes.

The EnerPark feasibility project, which involves assessing the business opportunity of a solar park development and parking facility near the Summerside Tax Centre, is nearly complete. A local consultant was awarded the contract following a Request for Proposals process and is working to complete the engineering and design work required to assess the capital costs and feasibility of the proposed project.

Significant work in Indigenous tourism has taken place over the past year. An Indigenous Tourism Roadmap for PEI was recently completed through a collaborative effort of the two First Nations, the Confederacy and industry stakeholders. Planning has also taken place (and some funding has been secured) for the implementation of the action items outlined in the tourism roadmap for the 2018/19 fiscal year. Consultations on the roadmap were held in both First Nation communities to outline the tourism approach going forward. PEI had considerable participation on the Indigenous tourism best practices mission to Wendake, Quebec, in May 2018, with two participants from Lennox Island, two participants from Abegweit, and one participant from the Confederacy. The mission was lead by the Indigenous Tourism Association of Canada (ITAC) and Tourism Atlantic (ACOA).

Mi’kmaq Legends has revisited its business plan and identified new goals, objectives and supports required for the performance troop going forward. Future growth opportunities being considered include a youth training program, a marketing strategy, the development of promotional tools, and the creation of new legends/content to enhance the production.

Social Enterprise Development – funding from a number of government sources was secured to help support the costs of the Social Enterprise conference and community engagement workshop that was held in PEI in mid May. The conference was organized by the Confederacy’s Employment Services division and had over 40 participants from the PEI First Nations and the Confederacy. The project involved: two training days at the Delta Prince Edward with presenter, Shaun Loney and Darcy Wood (AKI Energy); an Aboriginal Business Mixer; a presentation from Shaun Loney to a wider PEI audience; a government stakeholder meeting; and site visits to the two First Nations. Additional funding is being sought for further development and support of the Indigenous social enterprises in PEI.

Partnerships and Business Development – Meetings have taken place with a number of potential business partners in both the public and private sector seeking to engage with the PEI First Nations in economic development activities. Business development work with Indigenous entrepreneurs has also taken place as the PEI First Nations explore self employment opportunities and seek information and supports that may assist in growing their businesses.
The past year has been a positive and productive one as the Mi’kmaq Confederacy of PEI (the Confederacy) and Parks Canada continued to work together to advance their mutual goals.

The mandates of Parks Canada and the Confederacy see them dealing with the presentation and promotion of culture and heritage of PEI Mi’kmaq, and with the management of lands of historical and present day importance to the Mi’kmaq. Therefore, cooperation between the groups is not only desired and beneficial, it is necessary both practically and legally.

In 2017-2018, Parks Canada consulted the PEI First Nations on a wide variety of topics relating to the management of Parks Canada sites and their important natural and cultural resources. Also, the Confederacy and Parks Canada have identified keys areas of interest and concern to both groups. Effective communication and consultation, the presentation of Mi’kmaq culture and heritage in Parks Canada sites (and beyond) and culture and heritage projects of mutual interest, are a few of those joint priorities.

Some of the highlights of work together this year included:
Ni’n na L’nu: The Mi’kmaq of Prince Edward Island, a travelling exhibition created by the Mi’kmaq Confederacy in partnership with Parks Canada, continued to travel during the period of this report. Throughout the summer of 2017, the exhibition was featured at the Greenwich Interpretation Centre. The exhibition is of interest to a broad audience and offers an engaging experience which includes reproduction artifacts and audio experiences.

In 2018, following years of discussion, the Mi’kmaq name Skmaqn became part of the official name at the National Historic Site now known as Skmaqn–Port-la-Joye–Fort Amherst. The name now reflects the important Mi’kmaq history of the site. From 1725 – 1758, Mi’kmaq and French leaders met at the site each year to renew their alliance. Those ceremonies of alliance were recognized in 2016 as an event of National Historic Significance by the Historic Sites and Monuments Board of Canada.

These are some of the projects and work underway as the relationship between the Confederacy and Parks Canada continues to grow and evolve.

I would like to thank all of those with whom I have been fortunate to work over the past year; I look forward to our work together in the coming year.
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Annual Report 2017 - 2018
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**Mi'kmaq Confederacy - Parks Canada**

**MCPEI Toll Free Number: 1-877-884-0808**

Annual Report 2017 - 2018
INDEPENDENT AUDITOR’S REPORT

To the Directors of
Mi’kmaq Confederacy of PEI Inc.

We have audited the accompanying consolidated financial statements of Mi’kmaq Confederacy of PEI Inc., which comprised the consolidated statement of financial position as at March 31, 2018, and the consolidated statements of operations, changes in net assets and cash flow for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management’s Responsibility for the Consolidated Financial Statements
Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility
Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, relevant to the organization’s preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimated made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained in our audit is sufficient and appropriate to provide a basis for our audit opinion.

Opinion
In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Mi’kmaq Confederacy of PEI Inc, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Woodstock, New Brunswick

July 20, 2018

Lenehan, McCain & Associates
Chartered Professional Accountants
## Co-chair

### Mi’kmaq Confederacy of PEI INC

**Consolidated Statement of Financial Position**

**as at March 31, 2018**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and short-term investments</td>
<td>$3,980,830</td>
<td>$2,324,268</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>693,010</td>
<td>542,842</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>11,709</td>
<td>4,029</td>
</tr>
<tr>
<td></td>
<td><strong>$4,685,549</strong></td>
<td><strong>$2,853,139</strong></td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current liability</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable</td>
<td>$1,362,593</td>
<td>$612,019</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>2,685,651</td>
<td>1,747,778</td>
</tr>
<tr>
<td></td>
<td><strong>$4,048,244</strong></td>
<td><strong>$2,359,797</strong></td>
</tr>
<tr>
<td><strong>FUND BALANCES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated surplus</td>
<td>637,305</td>
<td>493,342</td>
</tr>
<tr>
<td></td>
<td><strong>$4,685,549</strong></td>
<td><strong>$2,853,139</strong></td>
</tr>
</tbody>
</table>

Co-chair

Co-chair
## Mi'kmaq Confederacy of PEI INC

### Consolidated Statement of Financial Position

**as at March 31, 2018**

<table>
<thead>
<tr>
<th></th>
<th>2018 Budget</th>
<th>2018 Actual</th>
<th>2017 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Revenues</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>INAC</td>
<td>$4,525,799</td>
<td>$4,266,971</td>
<td>$3,472,272</td>
</tr>
<tr>
<td>Service Canada</td>
<td>1,980,177</td>
<td>1,927,153</td>
<td>1,004,566</td>
</tr>
<tr>
<td>Health Canada</td>
<td>514,336</td>
<td>592,764</td>
<td>460,036</td>
</tr>
<tr>
<td>Province of PEI</td>
<td>764,133</td>
<td>564,709</td>
<td>525,328</td>
</tr>
<tr>
<td>Department of Fisheries and Oceans</td>
<td>340,731</td>
<td>363,811</td>
<td>340,731</td>
</tr>
<tr>
<td>Other revenue</td>
<td>81,520</td>
<td>357,173</td>
<td>371,000</td>
</tr>
<tr>
<td>General administration</td>
<td>445,103</td>
<td>320,249</td>
<td>300,331</td>
</tr>
<tr>
<td>Justice program</td>
<td>166,000</td>
<td>256,750</td>
<td>233,119</td>
</tr>
<tr>
<td>Sports capacity development</td>
<td>57,048</td>
<td>133,035</td>
<td>57,000</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td>8,874,847</td>
<td>8,782,615</td>
<td>6,764,383</td>
</tr>
<tr>
<td><strong>Expenditures</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wages and employer benefits</td>
<td>1,455,000</td>
<td>1,453,815</td>
<td>1,540,110</td>
</tr>
<tr>
<td>Child and family services</td>
<td>1,450,000</td>
<td>1,428,629</td>
<td>1,427,165</td>
</tr>
<tr>
<td>Activities and programs</td>
<td>972,500</td>
<td>972,593</td>
<td>754,933</td>
</tr>
<tr>
<td>ASETS CRF program</td>
<td>845,174</td>
<td>771,859</td>
<td>590,420</td>
</tr>
<tr>
<td>Contracted event expenses</td>
<td>714,000</td>
<td>712,240</td>
<td>303,532</td>
</tr>
<tr>
<td>Professional services</td>
<td>657,428</td>
<td>623,056</td>
<td>325,621</td>
</tr>
<tr>
<td>Skills partnership fund</td>
<td>643,104</td>
<td>586,724</td>
<td>-</td>
</tr>
<tr>
<td>ASETS program other expenses</td>
<td>418,859</td>
<td>344,800</td>
<td>82,535</td>
</tr>
<tr>
<td>Justice program</td>
<td>245,000</td>
<td>245,402</td>
<td>233,522</td>
</tr>
<tr>
<td>ASETS EI program</td>
<td>225,511</td>
<td>219,711</td>
<td>224,351</td>
</tr>
<tr>
<td>Rent</td>
<td>183,000</td>
<td>206,166</td>
<td>183,903</td>
</tr>
<tr>
<td>Travel, training and workshops</td>
<td>205,000</td>
<td>204,781</td>
<td>148,991</td>
</tr>
<tr>
<td>Province of PEI skills development</td>
<td>227,000</td>
<td>199,226</td>
<td>227,042</td>
</tr>
<tr>
<td>Miscellaneous and administration</td>
<td>175,091</td>
<td>178,338</td>
<td>196,262</td>
</tr>
<tr>
<td>Sports capacity development</td>
<td>151,007</td>
<td>150,133</td>
<td>68,841</td>
</tr>
<tr>
<td>Supplies, materials and equipment</td>
<td>110,000</td>
<td>106,662</td>
<td>64,323</td>
</tr>
<tr>
<td>Communications and advertising</td>
<td>51,640</td>
<td>91,741</td>
<td>61,401</td>
</tr>
<tr>
<td>Telephone</td>
<td>48,000</td>
<td>52,333</td>
<td>51,796</td>
</tr>
<tr>
<td>Electricity and garbage removal</td>
<td>45,000</td>
<td>37,178</td>
<td>41,389</td>
</tr>
<tr>
<td>Computer expense</td>
<td>26,500</td>
<td>36,527</td>
<td>22,628</td>
</tr>
<tr>
<td>Bank charges and insurance</td>
<td>16,700</td>
<td>16,738</td>
<td>16,845</td>
</tr>
<tr>
<td>ASET FNJF Program</td>
<td>-</td>
<td>-</td>
<td>103,873</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td>8,865,514</td>
<td>8,638,652</td>
<td>6,669,483</td>
</tr>
</tbody>
</table>
| **Excess of revenues over expenditures for the year** | $9,333 | $143,963 | $94,900
## Mi’kmaq Confederacy of PEI INC
Consolidated Statement of Financial Position
as at March 31, 2018

<table>
<thead>
<tr>
<th></th>
<th>2017-18 Budget</th>
<th>2017-18 Actual</th>
<th>2016-17 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accumulated surplus, beginning of year</td>
<td>$ 493,342</td>
<td>$ 493,342</td>
<td>$ 398,442</td>
</tr>
<tr>
<td>Surplus (deficit) for the year</td>
<td>9,333</td>
<td>143,963</td>
<td>94,900</td>
</tr>
<tr>
<td>Accumulated surplus, end of year</td>
<td>$ 502,675</td>
<td>$ 637,305</td>
<td>$ 493,342</td>
</tr>
</tbody>
</table>
“The land on which you sleep, is ours; we sprung from it as do the trees, and the grass, and the flowers. It is ours forever, and we will not yield it to any man.”

Mi’kmaq Chief